

2015 ANNUAL REPORT



**CHS Field is a
home run for Saint
Paul's Lowertown**

Vibrant

New

Exciting

Energy

MISSION STATEMENT

THE SAINT PAUL PORT AUTHORITY CREATES QUALITY JOB OPPORTUNITIES, EXPANDS THE TAX BASE, AND ADVANCES SUSTAINABLE DEVELOPMENT

FAREWELL TO LOUIS JAMBOIS

Nearly 8 years ago, when I was interviewing to succeed Ken Johnson as the President of the Port Authority, I wasn't certain that I really wanted the job. At that time, I was the Executive Director of Metro Cities, a municipal advocacy organization that lobbied on behalf of Metro area municipalities at the Capital and Met Council. It was a great job. I worked on important issues with a talented staff and a knowledgeable and supportive Board. The local elected and appointed officials were very appreciative of our efforts and I really enjoyed our interaction.

So why make a change? Well, up until my stint with Metro Cities, I had always been a public sector development guy. At heart, I was a project junkie. And the opportunity to feed my habit by leading what I considered to be Minnesota's best local development agency was extremely compelling. So when I was fortunate enough to be offered the job, I took it.

I thought I knew the Port Authority when I arrived in the Fall of 2008. But what I found when I arrived dramatically exceeded my expectations. The breadth and depth of the staff skills amazed me. The addition of first-class consulting assistance to fill the relatively few staff gaps was an added bonus. The importance of the Port's project work to the City's overall fiscal and social wellbeing could not be overstated. And the projects and activities of the Port were all done under a very intense political, stakeholder, citizen and media microscope.

Simply put, year after year, the Port Authority was ground zero for some of the most important and visible projects in the state. It was exactly where a project junkie needed to be. Accepting the job was one of the best decisions of my life. I hope I left the organization a little better than I found it. I know that Lee Krueger, the extremely talented Port staff and the dedicated Port Board will continue to move the Port forward and Saint Paul, the Metro Region and the entire state will benefit from its work.

Louie Jambois

Saint Paul Port Authority
President: 2008-2016



Development

Jobs

Growth

Progress



Port 2015 Annual Report Letter

This has been an important year for the Saint Paul Port Authority, not only in terms of the work we have been a part of, but also in terms of our leadership and future. This report gives us all a chance to look back on an amazing year of projects which have brought new energy and vision to work and recreation sites in Saint Paul.

As an organization, we have accomplished a great deal in the past twelve months, and the impact and significance of our work going forward has never been more important. More places exist today where people can find jobs and earn good wages—or relax in an amazing park to watch a baseball game.

This year-in-review also helps everyone stay better connected to the scale and scope of all we're involved in, including: the working riverfront, new and repurposed business centers, and unique yet important projects like the Wabasha Center (formerly known as the Macy's building) and the year-old CHS Field.

This also has been an important time of transition for the Port Authority. We recognize and thank the leadership and dedication retiring President Louis Jambois brought to the organization. Louis' vision, passion, and energy have helped us improve upon the work we do, the many roles we play, and our ongoing commitment to ensuring that the City of Saint Paul protects and settles for nothing less than the best use of our industrial sites.

Moving forward, we are faced with a two-fold challenge: one is to build on the success of this past year; the other is to expand the broader vision Louis helped us to create. At a time when there is more awareness of the complex economic issues faced by the City of Saint Paul—such as



expanding our tax base and creating jobs that can support and transform families—Port Authority projects continue to have a positive impact for many across this capital city.

The Port Authority will continue to be an important partner not only to lead the effort to clean, upgrade and protect industrial sites, but also to do so in a way that unites vision with like-minded partners who are able to create the kind of job opportunities that helps lead people out of poverty.

This vision is the foundation for our agency, and it is one that Louis helped us expand upon. Looking ahead, this work will continue under Lee's direction, thanks to the remarkable and dedicated Port Authority team now in place.

**More places exist today
where people can find jobs
and earn good wages—or
relax in an amazing park to
watch a baseball game.**



The staff gathers for a photo on Louis Jambois' last day as President of SPPA.



Success Story - CHS Field



LEED Certified

27,000
gallon rainwater
collection system

300
solar panels

Just over a year ago, CHS Field first opened its doors to local baseball fans and set a new standard for ballparks. A shuttered and polluted industrial site is now a gem of a baseball park as well as the dual home of the Saint Paul Saints of the American Association and Hamline University's baseball team. It also serves as an important anchor to the continued revitalization of Lowertown—otherwise known as the coolest zip code in America.

A coalition of faithful visionaries—leaders from the Port Authority, the State Legislature, the City of Saint Paul and the Saints—all agreed that finding a way to fund this much-needed \$64 million project was paramount since Midway Stadium, where the Saints have played since their inception in 1982, was deteriorating, and recently demolished. It also made possible construction of a 200,000 square foot light industrial building, thanks to collaboration between United Properties and the Port Authority. An October 2016 opening is planned for this site and its promise of new businesses, jobs and increased tax revenues.

The new ballpark stands directly across from—and opens up to—the Saint Paul Farmer's Market, and is a testament to sustainability as a majority of the

materials that comprised the former Diamond Products' and Gillette Companies' plant were reused in erecting the facility. LEED-certified, it includes a unique, 27,000 gallon rainwater collection system that helps keep the playing field green and the park's toilets flushed. And out beyond left field is a thousand-seat picnic pavilion whose roof has 300 solar panels which generate more than 10% of the facility's electrical needs.

CHS Field continues to win national and international awards for its design while being an active gathering place throughout the year. In addition to semi-pro, college and high-school baseball games, events including concerts, business meetings, community events and private parties take place in this special public space, including this year's return of last year's 2015 Cat Video extravaganza.



The Port Authority

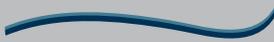
Ingredient Transport

The Port Authority's ongoing commitment to improve the dockwalls lining Saint Paul's riverfront—as well as open a new barge slip on reclaimed land near the Southport terminal—intrigued the feed and fertilizer company, Form-A-Feed.

This interest led to the firm investing nearly \$10 million last year to build a 60,000 square foot facility to launch a new venture: Ingredient Transport. This new shipping business initially resulted in 12 full-time jobs, a number which could rise thanks to the firm's enhanced opportunity to reach a new market for a river sediment and fertilizer mixture: local municipal golf courses.



The company's operations also gain a financial benefit from access to the river since they now have a third, more efficient and greener way to transport their materials and products, in addition to over-the-road trucks and trains.


Ingredient Transport

MacQueen Equipment

MacQueen Equipment announced plans to expand its Saint Paul operations into the Beacon Bluff Business Center and in the process added 10 new jobs for large-equipment mechanics. The 45,000 square foot building is expected to generate over \$150,000 in property taxes while utilizing nearly six acres of the redeveloped Beacon Bluff site. On the drawing board is a state-of-the-art facility for MacQueen which distributes, services and sells heavy equipment snow plows and street sweepers to municipalities across the region.

For nearly half a century, MacQueen occupied a site in the city's Midway neighborhood where, over time, the firm's 35-person workforce simply ran out of room. Nevertheless, the firm's plans for the new site include utilizing the Port's assistance to recruit and hire additional workers who live nearby. On-the-job training for the new positions, which are expected to pay in the \$40,000 range, will take place at the new East Seventh Street location, adjacent to Phalen Boulevard.

The face of today's Port Authority: Inclusive, progressive... and continually improving

Diversity and Inclusion is a growing priority for the Port as we move into 2016. We want to embrace progressive tools to reach diverse talent, reflect our marketplace, serve businesses of all sizes, and create authentic connections with the community. The challenges ahead are significant enough that we'll need to tackle them with a multi-pronged approach that includes attracting and retaining workers of all demographic characteristics and serving a broad range of business customers. It continues to be our commitment to serving our community.

Partnerships

Inclusion



WEST SIDE FLATS

Comcast Stays in Saint Paul

Companies have a number of possibilities when making decisions about where to expand and locate jobs. In 2015, Comcast examined its alternatives related to its regional headquarters on Saint Paul's West Side.

While it had options to move elsewhere, the cable TV, phone and internet content provider chose instead to keep its headquarters in Saint Paul. In doing so, they also made the decision to bring more jobs to the site by redesigning the call center, training facility and its regional billing center that it has operated out of since the mid 1990's.

Key in this decision was work done by the Port Authority to help secure resources from the State of Minnesota, which helps support additional jobs at the site and Comcast's

additional investment in the building.



The new arrangement occupies three floors (instead of the previous four), utilizes 24% less space (125,000 sq. feet to 164,000) and consumes 27% less energy. The 700 employees who work there do so in brand-new and ergonomically-designed workstations, and have access to wellness centers on each floor. The site already is served by transit to make the new jobs accessible to the broader community.

Staying right where they've been for the last 15 years means Comcast will continue to provide consistent tax revenue and good-paying jobs for Saint Paul and its residents until at least 2024.

Rexam

While the Port looks for new places to create economic development, it works equally hard to retain jobs and businesses already in the community. In the case of the Rexam Beverage Can facility that meant finding a way to make sure that a redesign of a community development plan did not exclude this important company.

Part of the review of West Side Flats last spring was a rezoning and reconfiguration of the street grid in and around the Riverview Business Center. Some of the initial designs included a plan for a street that would have bisected the Rexam Beverage Can plant and created smaller blocks, which would have created other challenges for future industrial growth.

When the plant's manager, Chris Karpovich, learned of the design concept, he wondered about the impact to his factory, which employed 90 union steelworkers, each earning nearly \$70,000 per year. Before long, and with the help of the Port Authority and his fellow business leaders, Karpovich soon found himself standing before the Saint Paul City Council representing his

company and seeking clarification about the rezoning.

In addition to advocating for Rexam, the Port Authority also raised concerns that the reconfiguration to smaller city blocks could have negative future consequences for all of Riverview Business Center's businesses. With this coordinated effort, the Council unanimously adopted an amendment that removed a proposed urban village street grid east of Robert Street, where Rexam's plant is located, saving the plant's good paying jobs—and a just completed \$14 million modernization.



90

Union
Steelworkers

\$70k

Average
annual salary

\$14m

modernization
just completed

The Port Authority

The Port Authority as a multifaceted development organization

Across the metro area, the Port Authority has a legacy of identifying underutilized and contaminated industrial properties that can be repurposed to benefit local tax rolls. Through the Port's financing arm, obsolete and decaying structures are refurbished and put on the market using creative financing solutions and programs which business leaders find attractive.

One effective program is the Trillion BTU's Energy Efficiency Improvement Program (TBTU). Launched in 2010, it facilitates companies' abilities to fund innovative approaches aimed at reducing energy consumption. The goal is to help companies be more efficient and use less energy, making them more competitive and attractive to potential employees and customers.



TBTU is an active partnership of the Port Authority, Xcel Energy, the Minnesota Legislature, the Center for Energy and the Environment and the U.S. Department of Energy, with Xcel providing the majority of the program's operating expenses. In its five-year existence, the program has been involved in 107 completed projects totaling \$51.8 million. Nearly half of this—\$27 million—has come directly from TBTU loans with zero defaults. To its credit, TBTU has resulted in annual natural gas and electric savings equal to 294 billion BTU's or \$8.8 million; utilizing these metrics, the Port Authority is one of the state's green project lending leaders.

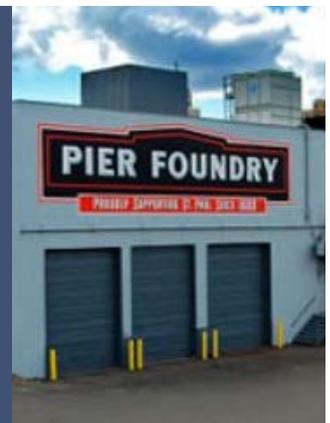
Science Museum of Minnesota

From its location overlooking the Mississippi River in downtown Saint Paul, the Science Museum now utilizes a heat-recovery system that is expected to cut energy costs by 80%. Utilizing \$1.5 million in a TBTU loan—comprised of a \$250,000 rebate from Xcel Energy, \$750,000 in TBTU funding and \$500,000 in corporate grants—the system is expected to save the museum \$17,000 per month in energy and operations costs.



Pier Foundry and Pattern Shop

Pier Foundry in Saint Paul recently installed a \$1.5 million furnace with the aid of \$1.1 million in TBTU funds and a \$400,000 rebate from Xcel Energy. As a result, the firm realizes a \$21,000 per month reduction in energy consumption and has doubled the size of their workforce and work capacity. The firm now occupies a 150,000 square foot highly-automated production foundry that occupies the same riverbank location they've utilized for over a century.



J & J Distributing

The environmentally-conscious urban farm and food distributor, J & J Distributing, is a big proponent of incorporating sustainability practices in all they do to grow, store and distribute fresh vegetables across the region. Now in their 40th year of operation, the firm recently received TBTU funding to purchase a \$1.4 million refrigeration system that supports eight full time jobs for union pipefitters. Energy consumption at their Saint Paul facility has decreased by nearly 40%, and produces \$150,000 in annual savings.



107
Completed
Projects

\$51.8
Million Invested
in Five Years

294
Billion
BTUs Saved

\$17k
Monthly energy savings at the
Science Museum of Minnesota



Saint Paul Pipefitters buys Metro Mechanical Building in Arlington Jackson

Upper River Services completes new \$3M facility at Barge Terminal 2



Moventas, Viking Electric and McQueen Equipment move into Beacon Bluff

River of Goods expands and adds 32 jobs in Chatsworth

Summit Brewing expands in Crosby Lake



Commercial Fixtures and Dependable Health Group add 325 jobs at Empire Builder

Comcast receives \$1M MIF and commits to 330 new jobs



Projects



CHS Field

- \$64 million dollar project
- Completed for the 2015 Saints baseball season
- A catalyst for the growth of Lowertown Saint Paul
- See the full story on page 4

Wabasha Center (formerly Macy's)

For decades, Macy's played a key role in downtown Saint Paul as an important place where people shopped, gathered, and connected. But after being vacant for two years, the five-story, block-long Macy's store building was purchased by the Port Authority. Our goal is to bring the block back to life and energize a key part of the city's central business district.

To bring a strong team together, the Port created a joint venture with the Hempel Companies. Together we will look at the different uses that could fit into the site, including new stores, restaurants, and the potential of a Minnesota Wild practice space with a rooftop ice rink. The team is moving forward with work on the \$45 million development which

occupies the corner of Wabasha, Cedar and Sixth Streets.

This exciting project will inject new jobs and taxes into the marketplace and help invest tens of millions of dollars into downtown Saint Paul. Plans for the reconfigured building include:

- 2017 opening planned
- A NHL-quality rooftop hockey rink
- A two-story Walgreens to anchor the corner of Wabasha and 6th Streets
- Office, health, and food service providers occupying the midlevel floors
- Connections to Saint Paul's 13-mile-long skyway system
- Easy access to Metro Transit's Green Line Central Station





Beacon Bluff - Loomis Armored

A partnership between the Port Authority and The Exeter Group resulted in a new 17,000-square-foot building for the Loomis Armored Car Company located

at 999 E. Seventh St. in our Beacon Bluff Business Center. Exeter spent \$3.3 million to develop the two-acre site and as a result, 60 new jobs have been created.

Gerdau commissions new \$60 million steel caster facility in Red Rock

College Prep Elementary leases space in River Bend

GovDocs leases space in River Bend

League of Minnesota Cities

The League of Minnesota Cities' Saint Paul headquarters stands at the northwest corner of Rice Street and University Avenue. The three-story building looks directly down upon—and is walking distance from—Metro Transit's Green Line Capitol/Rice Street station. Adjacent to this property is a three-acre lot where a trio of vacant buildings was recently razed.

The Port Authority partnered with the League of Minnesota Cities to:

- Recently identify a developer for this vacant, three acre lot
- Jointly work and plan the construction of a new, professional medical and office building for the site which is scheduled to begin soon
- Plan for the new facility to be fully operational no later than early 2017



HealthPartners Neurosciences Center

Early next year, work should be complete on construction of a new HealthPartners Neurosciences center located on Phalen Boulevard in the Port's Williams Hill Business Center. Construction on the four story, 130,000 square foot free-standing building began in 2015. The facility will:

- Be in close proximity to HealthPartners' Specialty Centers and Regions Hospital
- Have its own laboratory, X-ray and MRI facility
- Offer coordinated, patient- and family-centered care once it's fully-functional
- Provide good-paying jobs in one of the country's fastest growing and most stable occupations: healthcare



Projects

Dragon Star Foods buys Slimmer Building for food distribution center in Riverview

Ingredient Transport

Ingredient Transport completes \$12M shipping operations center in Southport



Gerdau Ameristeel

After completing \$51 million in upgrades to its Red Rock Road plant southeast of Saint Paul in summer 2014, Gerdau/Ameristeel built a scrap metal recycling facility for \$2.3 million that will feed a new plant to manufacture metal casters. This new facility, which is northwest of the Red Rock Road plant on Barge Channel Road, opened last August.

These projects are further evidence that:

- A healthy partnership exists between the Port Authority and Gerdau, the South American firm that is a global leader in the production of long and specialty steels
- Projects like these—which create numerous new and good-paying jobs—help fuel the Port Authority’s overall commitment to revitalize the Mississippi riverfront.
- There is a strong partnership between the Port Authority and the Minnesota Department of Natural Resources (and other agencies) going back to 2012 to oversee the dredging of North Star Lake.
- This partnership between the Port Authority and the Minnesota DNR saw to it that EPA and City of Saint Paul standards were met to remove hazardous, metal-impacted sediment left over from the former North Star Steel plant

The New Police Facility

The City of Saint Paul and the Port Authority are partnering to build a new police public safety training facility. The current facility is both outdated and overcrowded, leading to plans for a new building and the City Council’s recent and unanimous vote to approve a resolution for construction of this \$18 million facility.

- The new building will occupy the former site of the J.H. Larson Electrical Co. at 600 Lafayette Road
- The Saint Paul Police Foundation is contributing approximately \$3 million to this project which will offer state of the art classrooms, and training spaces in addition to an indoor gun range.
- With the new facility, the Police Department will benefit from increased more modern training space that’s in close proximity to their Grove Street headquarters

Upper River Services

The towing and barge cleaning and repair company, Upper River Services, is nearing completion of its new 2 1/2 story headquarters off Alabama Street in the Port’s Barge Terminal 2.

The facility:

- Consists of both office space and a repair shop
- Is one of three facilities the firm currently operates in Saint Paul

The firm:

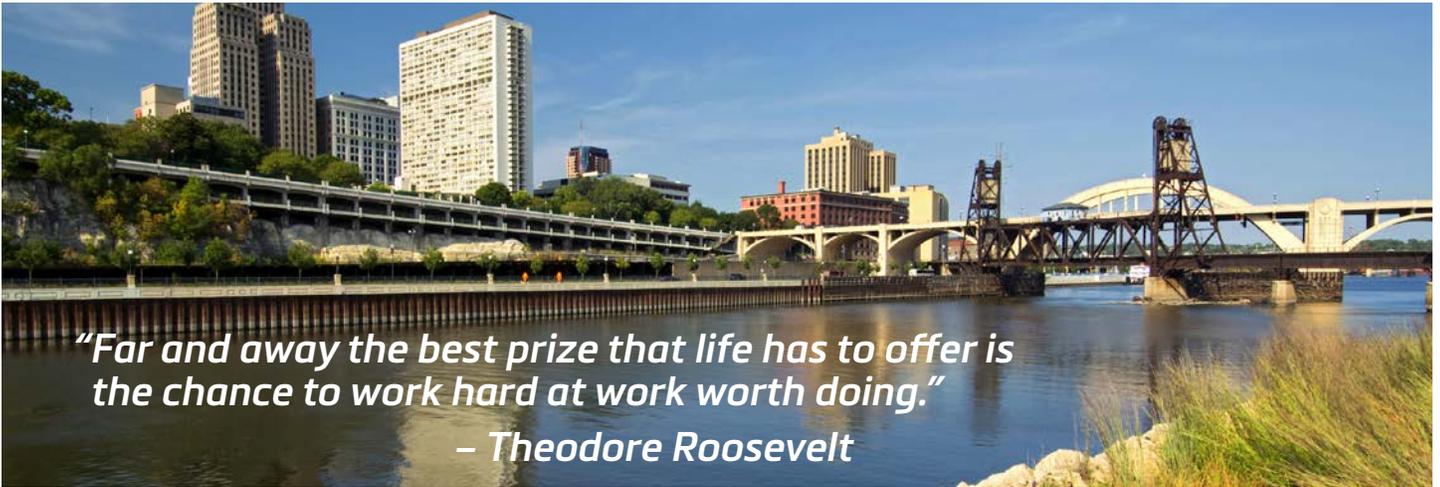
- Has been in business since 1984
- Provides quality services, like cleaning,

repairs and dry dock capabilities and a floating repair center to the inland marine transportation industry

- Has six towing vessels that primarily navigate the Mississippi River from Red Wing north, and the Minnesota River west to Savage
- Represents the Port Authority as the harbor operator for all four of the Port’s river terminals and barge traffic



The Working River



“Far and away the best prize that life has to offer is the chance to work hard at work worth doing.”
– Theodore Roosevelt

Saint Paul is a historic river town through and through, and unless one lives and works here—or visits this Capital city regularly—this can be easy to overlook.

A stately march of tow boats behind groups of barges navigate the mighty Mississippi in both directions along the city’s riverbanks. These barges are filled with a mix

of materials that range from petroleum products and recycled metal and cement to grain and minerals.



Barges move millions of tons of raw materials on the Mississippi River every year in one of the most efficient and envi-

ronmentally responsible ways possible. The lion’s share ends up feeding the livestock of the world. Goods are both on- and off-loaded at Saint Paul’s four river terminals around the clock, throughout the shipping season.

The commerce and business activity that happens here on the Mississippi long has been an integral component of the city’s history, its economy, and diverse character. This relationship is even more evident today considering

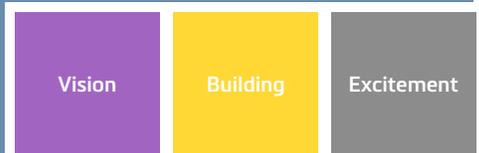
the important role the river plays for many local and regional residents.

The recent closure of the upper Saint Anthony Falls locks a few miles upstream in Minneapolis makes Saint Paul the northernmost port for commercial activities on the river. The Port Authority continues to be an active advocate to protect and enhance these activities to positively impact Saint Paul into the future. Access to the river for responsible commerce allows many local—and new—businesses opportunities to thrive and provide and support thousands of good-paying jobs.

Where the river once helped companies reach customers in other states, recent changes far from Saint Paul have expanded that opportunity. Additional markets across the globe are now open to goods and services that originate here as well, thanks in part to the financial, legal and development assistance for which the Port Authority has become known.

A recent example occurred in 2010 when the Southport river terminal was improved and expanded. This modernization effort included the construction of

continued...



The Working River - continued

a new dockwall and installation of a stormwater management system which was completed in accordance with state and federal EPA guidelines, ensuring that the health of the river remains at a high level.

In the ensuing five years, river traffic and work capacity metrics are increasing as firms such as Hawkins Inc. have made multiple workforce improvements while keeping worker safety levels high. The firm—whose history in Saint Paul dates to the early 1970's—recently signed a 20-year lease extension and invested over \$7 million, ensuring that they will continue to benefit the local economy for at least another two decades. Hopes also are high that the industrial chemical processor can begin to expand their customer base of water treatment facilities, manufacturers, food and dairy producers, and research labs.



The Port's advocacy for the river also includes leadership, to help bring together resources and funding to deal with complex challenges. 2014's historic rainfall in the Upper Midwest caused the Mississippi and other nearby rivers to overflow their banks, resulting in mudslides and significant interruption in river operations for a number of weeks. In Saint Paul, activity on and along the river came to a standstill as the rising waters and subsequently deposited sediment blocked the navigable channel. Significant economic losses resulted for the paddleboat operators who utilized Harriet Island as their starting point, since the island was closed for much of the summer. Temporary flood walls had to be built to protect Holman Field, and Shephard Road—the scenic ribbon of pavement built on reclaimed land for much of its six-mile run along the river's north bank—was impassible to car and truck traffic for nearly a mile between Eagle Parkway and Sibley Streets.

To help the city recover, in 2015, FEMA awarded the Port Authority nearly \$209,000 and the City of Saint Paul about \$43,000 to rebuild all the damage that the surging, swirling flood water left in its wake.

Saint Paul's future as a vibrant community and economy is connected to the river. While much has happened to clean the river and restore the riverfront and our community's connection to the Mississippi, there is an important balance that also includes making sure the river continues to support families with sustainable, good-paying jobs. The Port's mission starts with managing the business centers on the river in a way that is both fiscally responsible, and in line with the broader community vision for the Mississippi.

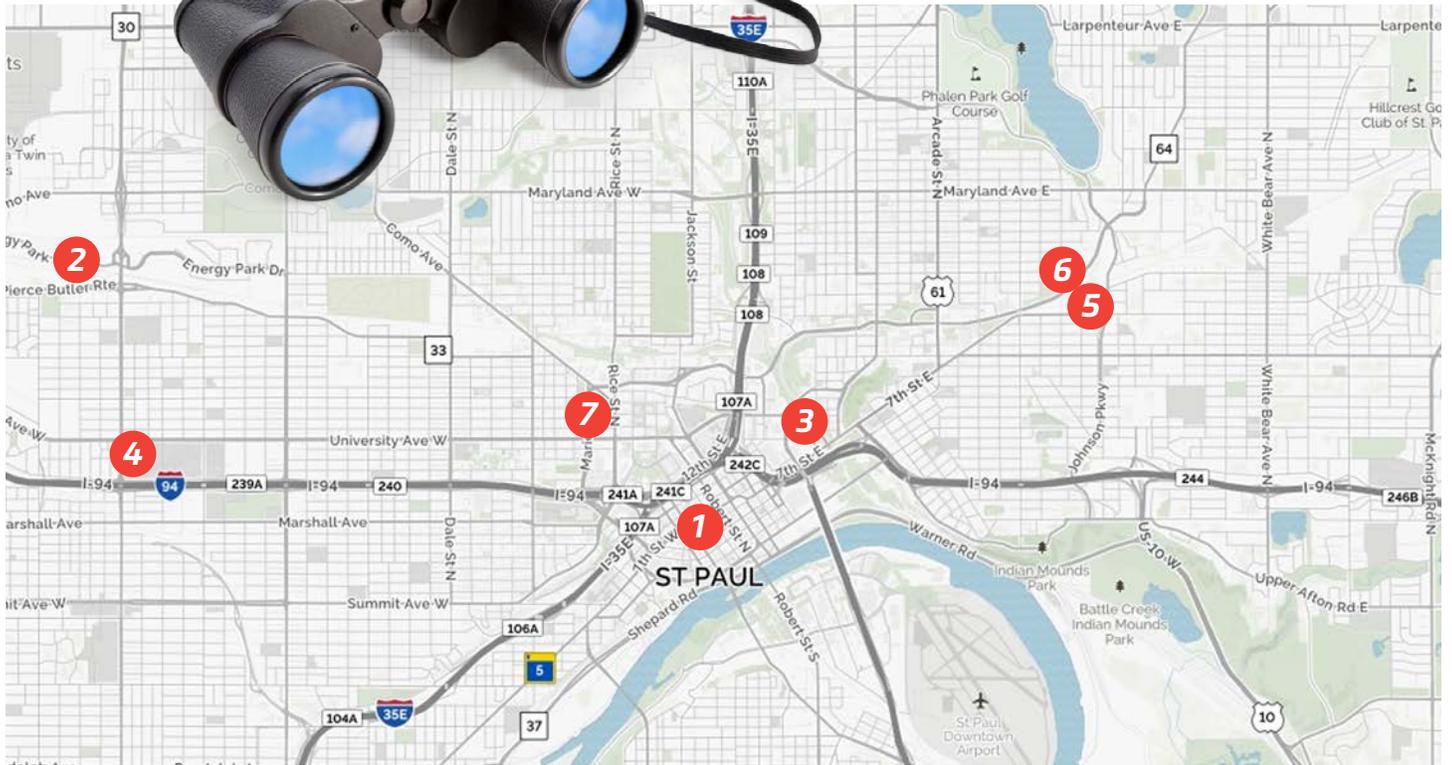
Our city and our economy are stronger when we have a truly balanced mix of uses that respects the environment, engages the community, and supports the need



to embrace the economic power of the river. The Port views its role as an economic advocate for the river as an important responsibility. The mix of uses within the same river area is not without challenges to keep the right balance. The Port's work is focused on being a credible voice for the companies on the river and their employees, in a way that enhances the Mississippi.

"There is joy in work. There is no happiness except in the realization that we have accomplished something." – Henry Ford

Looking Ahead...



1. Wabasha Center (Macy's Site)

- A joint venture between the Saint Paul Port Authority and Hempel Companies
- Project plan includes a 2-story Walgreens, restaurants and the potential of a Minnesota Wild hockey practice space
- 2017 opening

2. Midway Center

- Former Midway Stadium site now a 200,000 square foot light industrial building
- October 2016 opening planned

3. Police Safety and Training Facility

- \$18 million dollar project with 2017 opening planned
- Replaces outdated and overcrowded facility
- Close to SPPD's Grove Street headquarters

4. MLS

- Proposed site of the Minnesota United Football Club facility with hopes to open in 2018.
- \$150 million, 21,500 seat stadium
- High-sustainability factor and potential for many living-wage jobs

5. Beacon Bluff

- Former 3M headquarters in historic Dayton's Bluff neighborhood
- At 45 acres, is the largest development and revitalization effort in Saint Paul in two decades
- 30 public and private partners coming together to offer good paying jobs and increased tax revenues

6. MacQueen Equipment

- Expansion in the Beacon Bluff Business Center
- 45,000 square foot building
- \$150,000 annual expected property tax revenue

7. League of MN Cities

- Vacant three-acre property within walking distance of the Capitol and Metro Transit's Light Rail Green Line
- Construction is beginning on a new professional medical and office building with 2017 opening planned

Future

Vision

Our Leadership: Board of Commissioners



**Harry
Melander**

Chair
President,
Minnesota
Building
and Trades
Council



**John
Bennett**

Vice Chair
Vice President
& Commercial
Loan Officer,
Western Bank



**Daniel
Bostrom**

Secretary-
Treasurer,
Saint Paul
City Council
Ward 6



**Nneka
Constantino**

Commissioner
Financial
Advisor,
Merrill Lynch



**John
Regal**

Commissioner
Director
of Risk
Management
and Local
Government
Affairs,
Securian
Financial Group



**Dai
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Partners

African American Leadership Council	Building Jobs Coalition	Chicano Latino Affairs Council	City of Saint Paul	Council on Asian Pacific Minnesotans	Council on Black Minnesotans
Center for Energy and the Environment	DEED - Department of Employment and Economic Development	Economic Development Association of Minnesota	Enterprise Minnesota	Envision Minnesota	Fresh Energy
Greater MSP	Great River Greening	Hmong American Partnership	Homeland Security and Environmental Management	Lao Family Community of Minnesota	Metropolitan Council
Midway Chamber of Commerce	Minnesota Agri-Growth Council	Minnesota Black Chamber of Commerce	Minnesota Brownfields	Minnesota Department of Commerce	Minnesota Department of Employment and Economic Development
Minnesota Environmental Initiative	Minnesota Hmong Chamber of Commerce	Minnesota Legislature	Minnesota Precision Manufacturing Association	Minnesota Pollution Control Agency	Minnesota Ports Association
Minnesota's U.S. Congressional Delegation	Neighborhood Development Center	Ramsey County	River Resource Alliance	Saint Paul Area Chamber of Commerce	Saint Paul District Councils
Saint Paul Police Foundation	Saint Paul Public Schools Foundation	Saint Paul Riverfront Corporation	Upper Mississippi Waterways Association	U.S. Economic Development Administration	U.S. Environmental Protection Agency

